

WIRED FOR SUCCESS, POWERED BY PEOPLE

We deliver industry-defining energy services. We accelerate your success through the unmatched performance of industrial electrical and instrumentation, automation, renewable/solar services, major construction, panel fabrication, communications & fiber optics, combustion & emissions reduction, and measurement.

At CDN, we meet the demands of any industry in need of forward-thinking solutions and a client-centric approach.

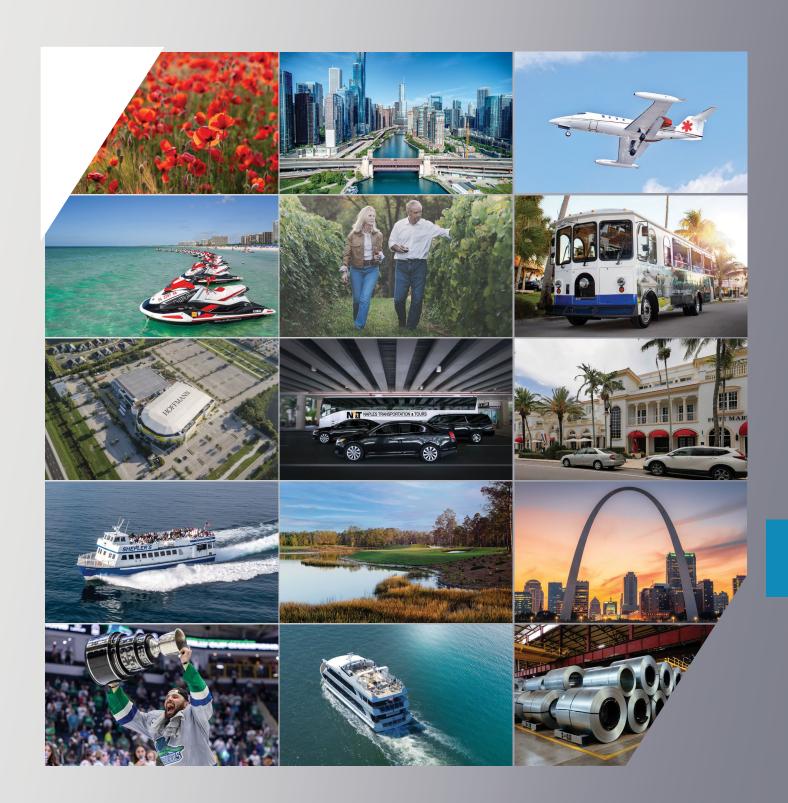
We are the home of 650 skilled experts. Our people are motivated by a common vision and shared values. We deliver a culture where we invest in our people, and our people invest in you. Together, we are committed to true excellence—seen in our high standards of quality and our dedication to deliver exceptional work.

Our history is a testament to growth, ambition, and an unwavering commitment to our people, clients, partnerships, and the broader community. It's how we've built trust and loyalty over time, and it's a trust that defines our past and propels our future—and welcomes you to the CDN experience today.

We welcome the opportunity to deliver systems that perform.







PART OF THE HOFFMANN FAMILY OF COMPANIES

Since 2024, CDN is proud to be part of the Hoffmann Family of Companies, a multi-vertical, family-owned company and a multi-generational family business. HFC partners with management teams that have an intense focus on customer and employee experiences that create and sustain value for all. For more information, visit www.hfcompanies.com

200+
ACQUIRED BRANDS
PROPERTIES GLOBALLY

16,000+
PEOPLE IN HF BUSINESSES

400+
LOCATIONS ACROSS
30 COUNTRIES

10+ VERTICALS

MEET CAVIS

CAVIS Energy introduces the CDN experience beyond our Western Canadian roots. CAVIS (kay-vis) is our U.S. and global identity, opening our world—and your experience—to international markets and emerging opportunities.

Today, CAVIS' U.S. operations offer an available workforce of more than 125 skilled tradespeople to deliver the full-service offerings in this book. With our headquarters in Houston and branch offices in Odessa/Midland, Dallas, New Mexico, and beyond, we combine the resources and expertise of a large enterprise with the agility and responsiveness of a small, flexible organization.

See us grow at CAVISEnergy.com



POWERING WHAT WE STAND FOR

CREATE A HIGHER STANDARD

We are committed to excellence in all facets of our business— and our service delivery. We set the benchmark for seamless and repeatable service delivery excellence in all we do.

We hire values-driven people and assemble focused and motivated teams.

We invest in our leaders through ongoing and carefully curated learning and development.

We integrate technology to deliver first-rate client reporting.

We have purposefully built strong, formal Indigenous partnerships. These industry-setting relationships demonstrate our efforts as an active participant in Indigenous economic reconciliation focusing on relationship building, economic development, community investment, and employment opportunities.

DO IT ALL

We are the self-performing solution. We don't outsource—proudly delivering our services through a team of skilled professionals with the highest standard of performance. Our investment in your project's success is evident in how we track costs, deliverables, materials, assets, and project data at every turn. We believe there is no excellence without efficiency.

NO LIMIT

We believe that by investing in our clients as partners, we can support your long-term growth in dynamic ways. We work hard to be accessible and agile for our client's needs and to build and sustain trust by working collaboratively to identify solutions that show our investment in your success.

CDN brings the full weight of its services capabilities wherever our clients need us. While we have a strategic branch network to support key field locations, our teams are easily mobilized to service the needs of clients in all locations. We go where you grow.



BOLDLY GROW: THE CDN STORY



CDN Controls Ltd. is established by current CEO, Dean Fraser, in Grande Prairie, AB with a vision to define relationship-built,

full-scope services



A new head office is established in Calgary, AB as the Grande Prairie branch becomes the hub of operations.



New branch opens in Grande Cache, AB.



Halfway River CDN Controls, a majority-owned Indigenous business, is established marking CDN's first formal Indigenous partnership.

DALCO

Dalco Instruments &

Electrical is acquired,

opening CDN to British Columbia with

a new branch in Fort

APRIL

2016

St John, BC.



Formal partnership with Kelly Lake Cree Nation is established.



SEPTEMBER 2020 Formal partnership with Aseniwuche Winewak Nation is established.



DECEMBER 2021

EXILE

CDN acquires Calgary-based Exile Automation to increase our market dominance in the automation, communications, and fabrication



DECEMBER 2022

Formal partnership with Tsuut'ina Nation is created. The vision to have a strong indianeous partner within all branch locations is achieved



NOVEMBER 2023

New branch opens in Drumheller, AB.



New branch opens



New branch

opens in Slave Lake, AB.

AUGUST 2024 CDN becomes the first Canadian

provider to work for a major LNG project.

2015

office moves into the building it occupies



FEBRUARY The Grande Prairie



CDN is recognized as one of the **Top 50** Fastest Growing Companies in Alberta.



opens in Kitimat, BC.



2017 **CDN** receives the PAIR

Committed certification from the Canadian Council for Indigenous

OCTOBER 2020

CDN releases its first Environmental, Social & Governance report, a voluntary public disclosure of its commitment to excellence. We are among the first energy services company to do so.



AUGUST

The Canadian

Business **certifies**

Committed Phase II

We are one of very

few companies to hold this level of certification.

2021

Council of

Indigenous

CDN as PAIR

2021

Formal partnership with Kitsumkalum First Nation is established.



JUNE 2022

Formal partnership with Paul First established





CDN enters the solar/renewable space with the acquisition of Inphase Electric & Controls



NOVEMBER 2023

CDN announces an annual commitment of 1.5% EBITDA to investment and



JUNE 2023

The Canadian Council certifies CDN as PAIR Committed Phase III. Canadian businesses to hold this level of certification



operations in the U.S. with the acquisition of Superior Optimization.



of Companies acquires majority ownership of CDN

BY THE NUMBERS

12 BRANCHES

ALBERTA

Brooks Calgary X2 Edmonton Grande Cache **Grande Prairie** Vallevview Drumheller

Medicine Hat

Slave Lake



BRITISH COLUMBIA Fort St. John

Kitimat

DIVERSE FINANCIAL PERFORMANCE

OF OUR ANNUAL REVENUE COMES FROM OUR TOP 20 CLIENTS



14 YEARS OLD

ACQUISITIONS

2016 COYOTE NORTH

2016

DALCO INSTRUMENT & MEASUREMENT

2021

INPHASE ELECTRIC & CONTROLS

EXILE AUTOMATION

SUPERIOR OPTIMIZATION (THROUGH CAVIS)













DRIVEN & DIVERSIFIED

Our performance serves markets beyond conventional oil and gas. Since our inception, we've been poised to serve new verticals where full-service, responsive solutions are needed.



DATA CENTERS

The future of data center development in Western Canada is promising. Our natural geographic advantages are matched by a talented pool of resources and businesses—like us—eager to play in this

Our systems and technology, developed in our solar services division, provide a proven, cost-effective approach to optimize cable routing and layout. Our fabrication and automation services offer supervisory control through SCADA system development and maintenance. Our panel fabrication manufactures purpose-built hardware, including combiner boxes, PLC/DCS, SCADA boxes, and more. Power trenching, communications wire, structured cabling, and constructed communication networks round up our communications support, servicing both the AI and Bitcoin spaces. We offer modular fabrication designs, low-latency, high-bandwidth cables, switches, and other connectivity components, custom power distribution units, cable trays and management systems, bespoke security solutions, and facility infrastructure to provide on-site power generation.

We are uniquely positioned to service both data facilities and the required power generation facilities in remote locations.



MINING

Our energy services support mining operations, including potash, coal, base metals, and uranium, which require reliable energy solutions.

Electrical and instrumentation services in mining play a critical role in the operation, maintenance, and optimization of equipment and systems that extract minerals and materials. From power distribution to process control and automation, our work ensures your facilities run efficiently and safely. Our major project construction supports large-scale, complex, and multi-phased building of infrastructure facilities and capital projects.



ALTERNATIVE ENERGY (HELIUM & HYDROGEN)

We welcome alternative energy to the global energy mix, driving economic growth and technological advancement. Electrical and instrumentation systems play a crucial role in supporting both helium and hydrocarbon development by ensuring safe, efficient, and reliable operations. Our electrical systems power critical equipment such as pumps, compressors, and motors, while our instrumentation services ensure the accurate measurements of flow, pressure, temperature, and level. Our automation control systems help optimize operations, enhance safety, and reduce environmental impact by providing leak detection, system diagnostics, and real-time monitoring.



A CONNECTION TO EVERY INDUSTRY

We work in wastewater treatment, agriculture, food & beverage, healthcare, facilities, municipal infrastructure, and more.





ELECTRICAL & INSTRUMENTATION MAINTENANCE

TRUSTED PARTNER FOR ALL ESI NEEDS

Our E&I division offers fully stocked instrumentation, electrical, maintenance, and construction services across a range of industries for projects of any size. We perform all services in-house and our document control process ensures that our products conform to the latest industry standards and regulations.

- Develop & execute E&I maintenance plans
- Facility shutdown & turnaround support
- Commissioning & startup support
- System & equipment inspections

- Calibrations
- Device (Instrument, Electrical, Pneumatic)
- Fire & gas
- Electronic flow measurement
- Shutdowns
- Repair shop, sales, & service
- Pumps, valves, actuators, meter runs, & PSV servicing
- Device & equipment rentals
- Document control
- Procurement





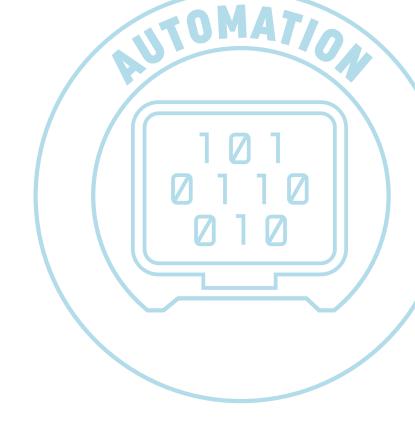
RENEWABLES & SOLAR

THE FUTURE IS BRIGHT FOR SOLAR SOLUTIONS

As the first electrical contractor to install industrial-sized solar farms in Western Canada, we continue to excel in large-scale industrial solar projects. Our solar PV harness solutions, prebuilt and shipped across North America, save time and reduce costs. We customize harnesses in our PV shop, offering field-ready solutions on wooden reels. We also provide competitive pricing, timeline guarantees, and wholesale wire sales.

- Wholesale PV wire supply (RPVU)
- Solar wiring harness fabrication shop services
- Electrical field construction
- SCADA & communications
- Solar operations & maintenance (0&M) support
- Solar combiner boxes





AUTOMATION

POWERING INDUSTRIES WITH EXPERTISE

We offer end-to-end automation services for various industries, with a particular focus on efficiency and security. Our expertise spans manufacturing, oil and gas, solar, water management, food, agriculture, and more. From control systems to SCADA, we customize solutions to your needs. Our services cover design, implementation, management, training, audits, and consulting—all compliant with IEEE standards.

- Automated control system design
- Process control, SCADA, DCS, historian, and ERP system integration
- SCADA / IoT / operational intelligence
- Process optimization, control system maintenance & modernization





COMMUNICATIONS & FIBER OPTICS

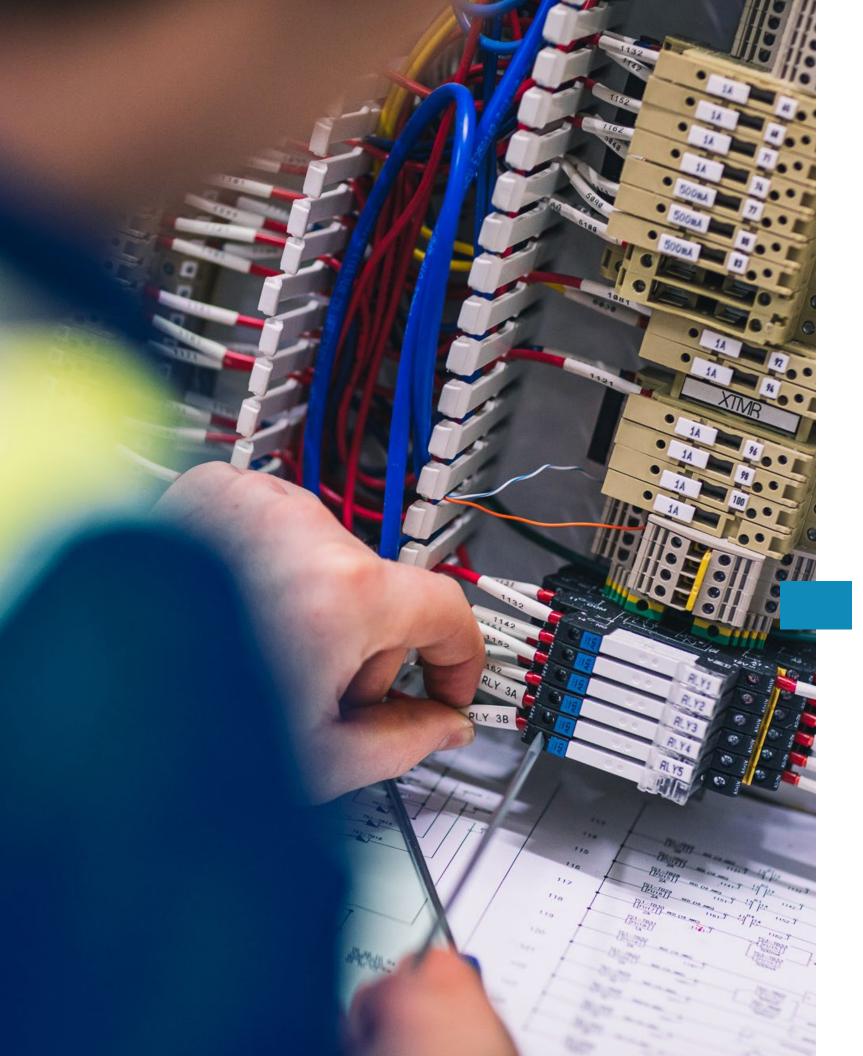
STABLE COMMUNICATION INFRASTRUCTURE

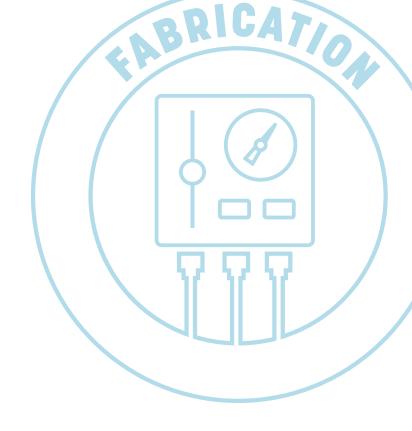
We specialize in enhancing remote industrial communications through advanced technology, focusing on land-based radio and cell phone networks. Our services include customized solutions, regulatory compliance, SCADA optimization, and comprehensive tower services, ensuring the stability of your communication infrastructure.

WE OFFER:

- Communication systems
- Optimization through RF analysis/topographic data
- Mobile network design deployment
- CSA & non-engineered tower support/deployment
- Structured cabling and category cabling
- Fully certified for fiber optic design, installation, and testing
- Large-capacity fusion splicing
- Fiber fleet to service all needs
- Objective audit & system assessment
- Security systems: Intrusion, access control, video security, guest services
- Network analysis and auditing
- Wired & wireless networks
- Two-way radio system design
- Cost/benefit analysis

• Licensing & compliance audit





FABRICATION

OPERATIONAL EFFICIENCY, CONSISTENTLY

We specialize in all aspects of analog and digital control panels, including design, fabrication, installation, training, maintenance, and support. Our in-house fabrication division can handle orders of any size, producing CSA-approved control panels, from SCADA solutions to PLC systems. As a vendor-neutral company, we provide industrial and electrical control panel systems for various programming languages, including PLC, DCS, SIS, HMI, RTU, and SCADA solutions.

- Control panel fabrication licensing & compliance audit
- PLC, DCS, SCADA, HMI, VFD, communications
- Distribution panels, junction
 CSA/certifications boxes, operator control stations, Photovoltaic (PV) panels, combinor boxes & compressor control panels
- Deliver low-volume custom/ high-volume repeatable solutions
- System acceptance testing

 - Commissioning support





COMBUSTION & EMISSIONS REDUCTION

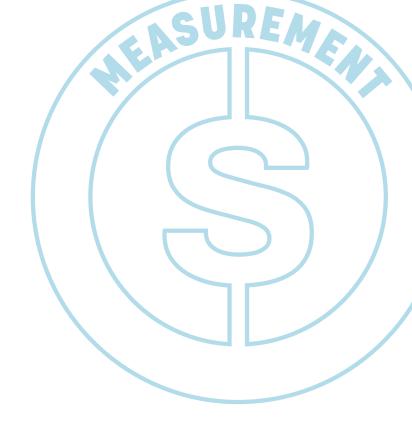
CLEANER, SAFER COMBUSTION SOLUTIONS

Our comprehensive services enhance operational efficiency, prioritize safety, and optimize equipment performance. From design, fabrication, and installation to equipment upgrades and preventative maintenance, we provide end-to-end solutions that minimize downtime, reduce costs, and lower emissions. With a focus on compliance and meeting CSA B149.3-20 requirements, we offer complete component supply, prefabrication, and installation services.

- Preventative maintenance
- Annual emergency shut-down testing
- Biennial flame arrester testing
- Complete fired heater reporting
- Ongoing support & repairs
- Custom burner & emissions

- Burner panel support
- B149.3 CSA code upgrades (burner code)
- Methane reduction
- OGI camera for LDAR & fugitive emissions surveys
- Combustor, incinerator manufacturing & sales
- Fabrication





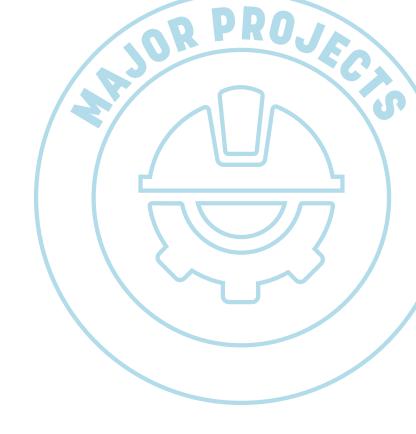
MEASUREMENT

DELIVERING UNPARALLELED ACCURACY

We offer comprehensive services encompassing measurement, accounting, technical metering, troubleshooting, and installation, all while ensuring strict regulatory compliance and reporting. Our meter provers are designed for precision, meeting Directive 17 standards and beyond. With advanced technology and expert technicians, we offer unmatched service and guidance for operational efficiency and environmental considerations.

- Meter inspections & verification
- Technical measurement support & meter installations
- Receipt point inspections
- Regulatory compliance
- Automated data collection
- Liquid meter proving (inline/ bench/field)
- Meter exemptions & OPEX saving
- Product sampling & analysis
- Measurement schematics





MAJOR PROJECTS

WESTERN CANADA'S LEADER IN INDUSTRIAL CONSTRUCTION SERVICES

Using our skilled labour force, strategic branch locations, and robust construction management team, we specialize in building facilities of any size across numerous industries. From project analysts who customize a plan for each project, to the dedicated construction manager that mitigates cost/schedule impacts, we streamline every process, with a special focus on risk management and hazard reduction.

- Greenfield facility & wellsite construction
- Brown field facility & wellsite expansion
- Modular process buildings pre-wire
- Modular pipe rack modules pre-wire
- Modular e-house fabrication & pre-wire (including skid & building)
- Power generation packages
- Low & medium voltage power distribution
- Equipment installations
- Fiber optic installations, terminations & testing
- Commissioning & start-up
- Decommissioning
- Quality assurance & control

MAJOR CONSTRUCTION HIGHLIGHTS

Today, nearly 50% of our business is fueled by our Major Projects division. We know you're not just hiring a contractor; you're partnering with a team of experts committed to delivering outstanding results.

WE OFFER EXPERTISE ACROSS COMPLEX PROJECTS

Major construction requires specialized knowledge and experience. We have extensive experience handling complex builds, navigating regulations, and overcoming unforeseen challenges. We plan and execute large-scale developments, and manage multiple moving parts.

EXPERIENCE ESTIMATING EXPERTISE IN ACTION

Our estimating team is built of experts with tangible experience. Because they see your project as subject-matter experts, we deliver proposals that intuitively navigate challenges, create efficiencies, and are competitively priced.

EXPECT END-TO-END PROJECT MANAGEMENT

From concept to completion, our project managers offer one point of contact for all facets of the project's management, ensuring each stage is communicated clearly, completed safely, and delivered with unparalleled quality.

PROFESSIONAL PROBLEM SOLVERS

With complex projects, risks are inevitable. As an experienced construction partner, we identify risks early on, implement strategies to reduce those risks, and ensure timely project completion.

With our extensive experience and commitment to quality, we're ready to bring your vision to life. Let us help you build something extraordinary. See below for highlights of some of our noteworthy successes.

For a more complete list, please visit cdncontrols.ca/majorprojectresume.

OSB MILL

Work consisted of rebuilding the forming, press, and finishing lines of the OSB mill. This included all new electrical distribution, control systems, fire monitoring system, new high bay LED lighting, commissioning support, and all supporting infrastructure necessary for these systems.

LOCATION PROJECT DURATION: High Prairie, AB 10 Months

APPROXIMATE CONTRACT VALUE: \$15M - \$20M

TANK STORAGE FACILITY

Work included new electrical distribution and control system integration, electrical heat trace, security cameras and sensors, yard and tank lighting, instrumentation and controls, commissioning support, as well as all supporting infrastructure necessary for these systems.

LOCATION **PROJECT DURATION:** Edmonton, AB

APPROXIMATE CONTRACT VALUE: \$2.5M - \$5M

WATER TREATMENT PLANT

Installation and commissioning of all LV power from plant transformers, LV MCC equipment, racking, cabling, motor control, power distribution from utility distribution boards, fiber optic network, cable supports and mounting brackets necessary for these systems.

PROJECT DURATION: LOCATION Chetwynd, BC 6 Months

APPROXIMATE CONTRACT VALUE: \$5M - \$10M

FACILITY EXPANSION

Installation and commissioning of all new equipment related to the facility, tank farm, and bullet areas expansion. This included new generator package, 4160v distribution, inlet separation, compression, refrigeration, de-ethanizer, and all associated electrical, instrumentation, control systems, and supporting infrastructure necessary for these systems.

PROJECT DURATION: LOCATION

Hudson's Hope, BC 1 Year

APPROXIMATE CONTRACT VALUE:

\$5M - \$10M

CARBON CAPTURE, UTILIZATION & STORAGE **FACILITY**

CDN's role was to interpret the design and functionality of the facility to meet Canadian industry standards. CDN was responsible for securing land approvals, permitting, surveying, pipeline crossing agreements, initial feed study engineering, full detailed engineering, lease road and fence building, septic tank and cable/pipe trenching, electric service and instrumentation and control equipment.

PROJECT DURATION:

Brooks, AB

APPROXIMATE CONTRACT VALUE: \$1M - \$2.5M

WELLPAD & PREWIRE

Fabrication, installation, and commissioning of all new equipment required to complete the wellpad program. This included pre-fabrication of rack modules, meter skids, process buildings, and electrical and control system buildings. Site installation of all required equipment for each unique wellpad and supporting infrastructure necessary for these systems.

Grande Prairie, Edmonton, Calgary, Dawson Creek, Fort St. John

APPROXIMATE CONTRACT VALUE: PROJECT DURATION: \$5M - \$10M

1 Year

INDIGENOUS PARTNERSHIPS

What does it mean to develop an industry-leading Indigenous engagement strategy?

It means building relationships and creating economic opportunities with Indigenous communities that result in shared value and collective success. It means partnering with an Indigenous Nation in every area where we have branch operations — a vision achieved in 2022. It means recruiting, training, and retaining Indigenous talent in our workforce, and working with the broader Indigenous community to form sustainable, long-term partnerships that are meaningful, not transactional. It means working alongside Indigenous Nations to find the most impactful ways to make purposeful and significant steps towards economic reconciliation, in alignment with the Truth and Reconciliation Commission of Canada's Calls to Action for Businesses. It means annual public disclosure of our Indigenous cultural awareness training initiatives and community investment work. And it means an unwavering promise to operate in an economically, environmentally, and socially responsible way within Indigenous traditional territories and communities across Western Canada.

Today, we are proud to foster these formal Indigenous Partnerships:



HALFWAY RIVER FIRST NATION





KELLY LAKE CREE NATION



ASENIWUCHE WINEWAK NATION



KITSUMKALUM FIRST NATION 2021



PAUL FIRST NATION 2022



TSUUT'INA NATION 2022



EXCELLENCE IN SERVICE, EXCELLENCE IN SAFETY

We believe a strong HSE program starts with strong commitment from our leadership. At CDN, leaders visibly prioritize HSE, allocate resources, and set clear, measurable goals for safety and environmental performance. Today, our safety performance is a performance metric for all CDN leaders.

HIGHLIGHTS OF OUR HSE PROGRAM:

- Risk Identification: Regular and thorough identification of potential hazards and risks in the workplace, including physical and psychosocial risks.
- Risk Controls: Implementing effective control measures to reduce or eliminate risks, such as engineering controls, administrative controls, and personal protective equipment (PPE).
- Continuous Monitoring: Regularly monitoring and assessing risk management strategies to ensure their effectiveness.
- Training and Education: Providing comprehensive training programs for employees to ensure they understand safety procedures, hazard recognition, and emergency response protocols.
- Open Communication Channels: Encouraging open communication regarding safety concerns, incidents, near misses, and suggestions for improvement.
- Reporting Systems: A clear and easy-to-use system for employees to report unsafe conditions, hazards, or incidents.

- Incident Investigation: Thorough investigation of any incidents or near-misses to identify root causes, determine corrective actions, and prevent future occurrences.
- Regulatory Adherence: Ensuring that the program meets or exceeds all industry standards.
- Regular Audits and Inspections: Conducting internal and external audits and inspections to verify compliance with regulations and policies, and to identify areas for improvement.
- Benchmarking: Comparing our performance against industry standards or best practices to identify areas for improvement.
- **Digital Tools:** Leveraging technology through the use of e-Compliance.
- Data-Driven Decision Making: Using data analytics to identify trends, predict potential issues, and make informed decisions about HSE practices.

TOTAL RECORDABLE INCIDENT FREQUENCY (TRIF)

AVERAGE 0.85

AUDIT SCORE 860/0

3 YEAR TOTAL EXPOSURE HOURS 3,546,308

Data is current as of December 31, 2024.





CDNCONTROLS.CA